

SciencesPo

PARIS SCHOOL OF INTERNATIONAL AFFAIRS

Technology & Global Affairs
INNOVATION HUB

20
25

TECHNOLOGY AND GLOBAL AFFAIRS
INNOVATION HUB
ANNUAL REPORT

2025 in Review: The PSIA's Tech & Global Affairs Innovation Hub's Second Year

Leadership for a Responsible Future

It has been two years since the [Technology and Global Affairs Innovation Hub](#) was launched. During this time, it has tackled one of the defining challenges of our time: how to govern innovative technologies in a way that positively impacts global cooperation, democracy, and human well-being. Emerging technologies are not just changing the way we work, learn, and acquire information, they are also redefining social relations and power structures. Therefore, an interdisciplinary understanding of the political, economic, and social implications of technology is essential for navigating a fragmented international environment.

AI's growing influence on the job market, cyberattacks becoming an increasingly important tool of war, new spatial activities testing the limits of decades-old governance frameworks, critical supply chains and strategic digital infrastructures taking center stage in diplomacy... So many radical challenges require innovative governance informed by technical expertise to guide political judgment and respond to societal needs.

Under the leadership of PSIA Dean Arancha Gonzalez and Senior Advisor Constance de Leusse, the Hub strengthened its position as a new center of expertise, successfully engaging decision-makers, industry leaders, scholars, and civil society in shaping the future of tech governance. It fulfills its mission by both supporting current decision-makers and cultivating a new generation of leaders, notably through its engagement in the [Master's in Technology and Global Affairs](#). Working closely with the Open Institute for Digital Transformations and Sciences Po's whole academic community, the Hub supports initiatives that connect expertise with real-world needs.

Collaboration, Innovation, Knowledge

In the second year of its existence, the Hub expanded the scope of its activities while still focusing on its core missions of:

1. **Driving Collaboration**: by creating spaces for experts, policymakers, and industry leaders to meet and collaboratively explore meaningful and feasible governance solutions to the latest issues.
2. **Accelerating Innovation**: by supporting concrete projects and hands-on experiences for students to learn in contact with practitioners, contributing to achieving global objectives.
3. **Cultivating Knowledge**: by creating interdisciplinary, educational, and analytical expert resources to inform decision-makers, such as policy briefs, short reports, or interviews.



Workshop "The Future of Cybersecurity Regulations" gathered experts from all over the world.

4 November 2025

Strategic Orientations

In our previous activity report, three themes were identified as central in the Hub's activities in 2025:

- AI governance and digital cooperation, which gained particular attention, especially around the AI Action Summit.
- Youth, democracy, and disinformation, through public consultations and multi-country civic engagement, notably around the EU elections.
- Space governance, following the successful collaboration with the African Space Council and subsequently the African Space Agency.

While continuing our engagement with these topics, new themes have gained importance over the past twelve months, due to accelerating technological breakthroughs and shifts in the geopolitical context. These changes have exposed

governance gaps, but also created opportunities to modernize regulatory approaches and align technological development with public interest objectives. Harnessing this momentum, the Hub is preparing to focus on emerging areas in 2026, which include:

- **Ethical governance of quantum technologies**

With quantum computing potentially transforming information technologies and particularly encryption methods, the Hub will focus on quantum cryptography and quantum-enhanced secure communications. The Hub will develop governance frameworks to guide safe and ethical quantum transitions, protect data security, and ensure trust in emerging quantum-enabled systems.

- **Cooperation to improve resilience and facilitate systemic risk management for critical digital infrastructure**

Prompted by the blackout in Spain, Portugal, and part of France in April 2025 and the rise of emerging threats, whether environmental or geopolitical, the Hub will advance new frameworks to anticipate and respond to disruptions to critical digital infrastructure and provide practical guidance for policymakers and industry leaders to reinforce their stability and security.

- **Coordination of digital public infrastructure and digital identity strategies**

Furthering our initial work on Digital Public Infrastructure and acknowledging the renewed interest in digital sovereignty, the Hub will dedicate some of its efforts towards achieving effective collaborative governance and implementation of digital identity and digital wallets, facilitating interoperability of inclusive, privacy-preserving, and citizen-centric public digital infrastructures across borders.

In 2026, the Hub will naturally continue monitoring shifts in tech policy and innovation ecosystems to foster a wide, reactive understanding of how technology shapes every aspect of life and governance, adapting its roadmap accordingly.



A panel discussion around Francesca Bria's EuroStack report, contrasting it with the national roadmaps from South Africa, Brazil, and India.

2 June 2025

Key Achievements of 2025

Driving Collaboration

The Hub organized and co-hosted 9 events, which brought together hundreds of policymakers, experts, industry leaders, academics, and civil society representatives to reflect on the opportunities and challenges in the area of technology and global affairs.

Key events included:

- Our conference "[New Solidarity for an AI-Disrupted Economy](#)", co-organized with RadicalxChange Foundation and Global Solutions Initiative in Berlin, addressed the economic and social consequences of AI adoption and discussed innovative forms of collective action to protect workers' rights and mitigate economic power concentration.
- The [Participatory AI Research and Practice Symposium \(PAIRS\)](#) brought together, online and at Sciences Po, more than 350 researchers, civil society leaders, and policymakers to strengthen civil society's role in AI development, governance, and adoption on the sidelines of the Paris AI Summit.
- In May, the Hub hosted [a conversation with Doreen Bogdan-Martin](#), ITU Secretary-General, as part of the celebration of the oldest UN agency's 160th anniversary. In partnership with young fellows from the Open Diplomacy Institute, this discussion centered on international cooperation to build a common digital future, and also provided an opportunity for our students to exchange with a top UN official.
- Engaging with global debates on tech sovereignty and public digital infrastructure, the Hub co-organized with think-tank ECDPM a panel discussion around [Francesca Bria's](#) EuroStack report, contrasting it with the national roadmaps from South Africa, Brazil, and India.
- In September, the Hub welcomed the [Carter Center](#) for a screening of "*The President and the Dragon*", which illustrated how sustained diplomacy and accessible, low-tech solutions can achieve lasting global health outcomes, even in conflict-affected areas.
- In November, the Hub organized a workshop, with the LSE and Business at OECD, titled "[The Future of Cybersecurity Regulations](#)". Top-level experts from around the world discussed key challenges from government, business, and academic perspectives, and explored possibilities for greater international cooperation and public-private alignment to reduce the fragmentation of cyber regulations.

Constance de Leusse and Pierre Noro also represented the Hub and shared their expertise as guest speakers and panelists at numerous high-level events throughout the year.

Accelerating Innovation

In 2025, the Hub prioritized accelerating impact-oriented projects that bring together policymakers, industry experts, scholars, and our students to advance better governance of emerging technologies.

In particular, the Hub empowered and connected current and future leaders in tech policy and tech governance by:

- Organizing the first [Master Thesis Prize in Technology, Global Affairs & Public Policy](#), open to all graduates from PSIA and the School of Public Affairs. Our academic jury reviewed dozens of submissions and distinguished two exceptional theses addressing policy issues related to new technologies with outstanding scholarship.
- Advancing its AI Action Summit work, building on two large-scale public consultations launched in late 2024 and carried into 2025, gathering thousands of insights from experts, civil society, and citizens worldwide.
- Supporting students' initiatives, such as the [Cybersecurity Wargames](#) organized by the Sciences Po Student Cybersecurity Association, designed to develop their technical and OSINT skills.
- Sponsoring learning expeditions to engage with policy, industry, and thought leaders, such as a trip to the [Centre for Future Generations'](#) (CFG) annual flagship conference in Brussels.
- Recruiting its first vacatory student to support the team in its content creation, event organization, and day-to-day operations.

The Hub broadened its activities by building new relationships and strengthening existing ones—laying a foundation for new initiatives in 2026, translating into:

- Deepened cooperation with multilateral organizations, including the OECD, UNESCO, NATO, ESA, and the Paris Peace Forum.
- Commenced Critical Digital Disruption Risks Project with ITU and UNDRR to develop a framework of recommendations and policies to anticipate and respond in a timely manner to critical digital disruptions
- Expanded partnerships with think tanks and civil society organizations like RadicalxChange, the Open Diplomacy Institute, ECDPM, or The Carter Center.



The screening of “The President and the Dragon” was a pretext for discussing sustained diplomacy.

17 September 2025

Cultivating Knowledge

In 2025, the Hub released several influential policy briefs and learning resources, addressing the need to equip practitioners with actionable insights and strengthening its status as a leading voice on technology and global governance. Key publications included:

- [“Five AIMS – Lessons from Internet Governance for Artificial Intelligence Management Strategies”](#) by Wendy Hall, Kieron O’Hara, and Pierre Noro, applying lessons from Internet governance to AI geopolitics.
- [“Digital Travel Credentials - Removing turbulence in Air Travel Identification”](#) by Laurent Grosclaude and Gaetan Pradel, exploring legal, technical, and governance challenges of Digital Travel Credentials (DTCs).
- [“Human rights-centered global governance of quantum technologies: advancing information for all”](#), a co-publication with the European University Institute (EUI) and UNESCO Information For All Programme (IFAP) by Shamira Ahmed and Constance de Leuse, suggesting an inclusive framework to ensure quantum technologies benefit society.
- A series of interviews on the issues related to ocean policy and water management with the United Nations Oceans Conference, in which:
 - [Cosma Cazé](#) highlighted how combining research with local stakeholder experience and interdisciplinary methods can turn academic work into concrete environmental action.
 - [Olivier Pringault](#) explained how advanced ocean research, shared data, and collaboration with local partners can support more equitable and sustainable marine governance, particularly in climate-vulnerable regions.
 - [Philippe de Roux](#) discussed how AI and data-driven water innovation can improve equitable access to water while supporting peacebuilding and climate resilience in vulnerable regions.
- [“Exploitation of Space Resources - Multilateralism or Multipolarity?”](#) by Martina Smuclerova, analyzing the legal dimensions of new space resource exploitation endeavors.
- [“Space Governance amid Emerging Technological Challenges”](#) authored by Dr. Jérôme Clech, Dr. Anne Maurin, and Pierre Vallée, experts from the French

Center for Air and Space Strategic Studies (CESA), underlining the need to update space governance frameworks to adapt to intensified geopolitical competition and new practices enabled by disruptive technologies.

The Hub's experts also regularly contributed to reports published by collaborating institutions, such as [Renaissance Numérique's "AI Governance Report"](#), and non-academic communications, like op-eds in [national media](#) and international [specialized outlets](#).

Upcoming releases on information integrity, AI global governance mapping, the environmental impacts of digital technologies, and digital identity will deepen the impact of the Hub in 2026, promising a fruitful year.



The Participatory AI Research and Practice Symposium (PAIRS) was an opportunity to strengthen civil society's role in AI development.

8 February 2025

A conversation with Doreen Bogdan-Martin, ITU Secretary-General, as part of the celebration of the oldest UN agency's 160th anniversary.

14 May 2025



The Master Thesis Prize in Technology, Global Affairs & Public Policy was awarded to two promising graduates.

7 October 2025



Looking Ahead: Priorities for 2026

Building on progress and successes from 2025, the Hub will continue to engage in shaping a responsible digital future. It will expand into new thematic areas such as scientific diplomacy in order to stay at the cutting edge of innovation and global affairs. It aims to reinforce its position as a center of expertise by:

1. Enhancing the Hub's reach by publishing policy briefs and academic resources on [Source](#), an online platform that gathers educational content created at Sciences Po to make it easily accessible to a wider audience.
2. Sharing insights and encouraging active participation via the Hub's newly launched newsletter, ensuring the community stays informed about key developments and upcoming events.
3. Formally establishing the Hub's steering committee to regularly inform funding and academic partners of our roadmap and gather their feedback.

Working Together for Global Impact

The Hub's 2025 accomplishments reflect the shared commitment of its partners and contributors, whose engagement enables meaningful progress on complex global challenges. Our partners:



Acknowledgements

Special thanks to the team - Constance de Leusse, Pierre Noro, Aleksandra Majówka, Sophia La Marca, Mark Maloney, and Thibaut Jaulin - whose dedication and vision made the 2025 a clear success.